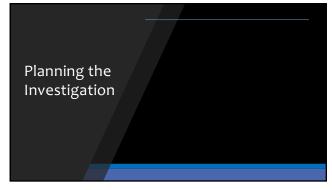


Investigator
Training
Outline

Session 1: Standards for Title IX Investigations, Investigators, and the 5 Phases of an Investigation
Session 2: Information Gathering
Session 3: Information Review
Session 4: Writing a Report with Analysis and Determination of Facts and Policy

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Handout 1 – Investigation Work Plan Template
Handout 2 – Evidence Tracking Form
Handout 3 – Communication Log
Handout 4 – Statement Template – Long Form



Goals for Phase Two: Information Gathering

- The investigator gathers all available and relevant information related to the allegations through:

 - Conducting Interviews
 Collecting other evidence including documents, electronic materials (e.g., texts, social media posts, emails, phone logs), video and audio recordings.
- The Complainant and Respondent are each provided an opportunity to:
 interview with the investigator

 - provide information to the investigator to review
 - identify other witnesses for the investigator to interview

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Goals for Phase Two: Information Gathering

See Handout 1 – Investigation Work Plan Template

- Identify and outline specific allegations made by Complainant (and Respondent if applicable)
 Notice of Investigation should list the allegations work with the Title IX Coordinator to ensure accuracy
 Ensure that you understand the allegations
- Review policy and procedures

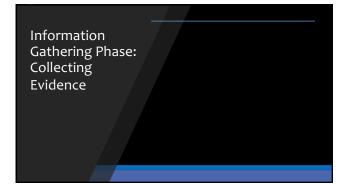
Misconduct towards another because of: protected class (discrimination or harassment) someone reporting wrongdoing (retaliation) Does the misconduct violate: Title IX law or regulations? A school policy? How big is the problem? How many people have been accused? How any people have been affected? Was this a single incident or pattern of behavior?

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Goals for Phase Two: Information Gathering

- Interview Complainant and Respondent
- Identify and interview witnesses
- Identify and collect documents or other relevant information
- Explore whether there may be information available that the parties may not know about (e.g. security footage, police reports, etc.)
- Once you have collected the evidence, provide Respondent and Complainant with opportunity to respond to allegations and identify witnesses and provide additional information

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Categories of Evidence

- Direct: The most powerful type of evidence, direct evidence requires no inference. The evidence alone is the proof.
- Demonstrative: An object or document that directly demonstrates a fact. Examples of this kind of evidence are photographs, video and audio recordings, charts, etc.
- Circumstantial: used to infer something based on a series of facts separate from the fact is trying to be proven. It requires a deduction of facts from other facts that can be proven.
- Corroborating: evidence used to confirm an assertion of a witness

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Collecting Evidence

- Consider reviewing any school-sponsored email systems for communications between the party.
- Become social media savvy (if you aren't already), particularly social media platforms that your school community uses.
- Make sure you have some way to track evidence you collect (see Handout 2 – Evidence Tracking Form).



3. Outcry witnesses Hierarchy of Witnesses cautious!

- ${\it 2. \ \, Eye-witnesses (individuals who observed}\\$ the event or events)
- 4. Informational witnesses
- 5. Similarly situated witnesses

1. Complainant & Respondent

"Character" witnesses have limited value – be

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Contacting Witnesses

- Contacting witnesses

 - In writing or verbally?
 Ensuring a consistent message
- tensuring a consistent message
 Utilizing the Investigation Log (and why it matters)
 Steps for every witness: Initial contact, schedule interview, conduct interview, draft summary, send summary, edit summary, obtained signed summary
 Maintain a Communications Log (see Handout 3) for each investigation.

Witness
Interviews

- Order of interviews depends on the circumstances
- Typical approach:

 - Interview Complainant first
 Two theories concerning Respondents
 Interview them after Complainant
 Gather information from witnesses first and then interview the Respondent
 Repeat interviews are encouraged

Documenting Witness Interviews

- See Handout 4 Witness Statement Form
- Witness summaries:
- Provide an overview for the witness to include:
 - The Purpose of the Investigation
 - Request they maintain confidentiality
 - Explain the retaliation protections
 - Ask them to be truthful and complete in their answers
- Explain that you will create a summary that they will review (if they are able to) and they will be expected to sign after review

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Plan	the
ntervi	iew

- Order of questioning can be important organize your questions ahead of time
 Start with broad open-ended questions and keep narrowing
 Plan how you will approach sensitive subjects very carefully
 Try not to make assumptions
 Remember to capture the basics:
 Who
 What
 Where
 Where

Create a distraction-free environment

- Create conditions that feel safe and comfortable.
- Choose a convenient time to meet. Avoid scheduling a Title IX meeting between existing meetings so you do not feel rushed.
- Find a suitable meeting location and make any adjustments to the room.
 - A quiet place to reduce distraction.
 - Cover or minimize obvious distractions like televisions, windows, computers, etc.

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Create a distraction-free environment

- Consider where you sit. Sitting directly across the table, interrogation-style, can be perceived as threatening and creates a barrier. If possible, sit next to the person you are speaking with.
- Look at any materials together.
- Consider the impact your body language has on the meeting environment and tone.
- Crossing your arms, frowning, looking down over your glasses, checking e-mail or text messages, and other body language sends the message that you are not interested.

Keep	it
Simp	le

- \bullet Avoid long and complicated sentences.
- Avoid frequent or rapid switches of topic.
- Keep the meeting short.
- Repeat important points several times.

Use Active Listening

- Ask clarifying questions
- Use empathic statements at appropriate times.
- Repeat what has been said to signal that you understand.
- understand.

 Make brief, affirming comments throughout a story to let them know that you're hearing them, e.g., 'That sounds really frustrating' or 'Wow, that must have been really hard'

 BUT avoid language that suggests you have made a conclusion, e.g., 'Sure sounds like you were sexually harassed'

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Openedended questions

- Use open-ended questions to optimize the ready exchange of information.
- Be mindful of your phrasing, making modifications as needed.
- Be aware when you are receiving limited, brief, yes-or-no responses, and ask questions that require greater responses.
- Use informal prompts (e.g., 'tell me more') to encourage more information, including key facts.

• When someone says, "He does that all the time." Ask, "How often?" • When someone says, "I've never seen him do that." Ask, "How long have you known him? • When someone says, "He was angry" Ask, "What does angry look like? Look for behaviors, not conclusions

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Breakdown Conclusory Statements When someone says, "She was totally drunk." Ask, "What made you think she was drunk?" "What behaviors did you observe that made you think that?" "How much did you see her drink?" When someone says, "I think this happened because he's a boy." Ask, "What made you think it was related to his gender?" "Old anyone every make comments about his gender?" Look for objective facts – observations, statements, actions

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Interviewing Tips

- $\bullet\,$ Try never to interrupt or suggest an answer.
- Document if a witness shows emotions, like anger or tears, or uses grunts or gestures to respond to a question.
- Remain neutral in your questions and demeanor.
- Use silence to draw out information

Closing
Questions:
Complainants
&
Respondents

- Allow them to provide all the information he/she wanted to provide
 Give them an opportunity to provide any documents he/she wanted investigator to
- Provide the opportunity to identify witnesses
 Opportunity to ask any questions about the
- opportunity to ask any questions about the investigation and adjudication process
 Identify specific allegations and obtain confirmation that there are no other issues related to the investigation

Closing Questions for Witnesses

- Is there anything else that you think we should know that we have not discussed?
- We do not want to miss something simply because we did not ask the right question
- Is there anyone else that you think we should interview that we have not discussed?
- Are there any documents, text messages, pictures or any other things that you think might be relevant to what we discussed today?

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When Is Enough Enough?

- How many witnesses should you interview?
- What about other witnesses identified by Complainant, Respondent and other witnesses:
 - Probe: what will this person tell me?
- Decision regarding usefulness of the information is up to you

Remember: Hierarchy of Witnesses

- 1. Complainant & Respondent
- Eye-witnesses (individuals who observed the event or events)
- 3. Outcry witnesses
- 4. Informational witnesses
- 5. Similarly situated witnesses

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Considerations for Interviewing Children

- Use language the child understands
- Be attentive to the child's language, phrasing, terms, and names of important people, places, or things. Use the terms and names they use.
- Use casual conversation at the beginning of an interaction to draw a sample of the child's language so you can mirror it.
- Get the child to discuss a neutral topic to put the child at ease with the situation.
- Err on the side of using language below or at a child's grade level and become more elaborate if you feel the child understands.

Considerations for Interviewing Children

- Have objects available that a child can hold or manipulate during the conversation.
- Avoid assuming children cannot comprehend relevant information. Children usually understand more than adults give them credit for understanding.
- Children, especially those with trauma histories, are adept at reading adults and can see when someone is not being truthful or may be withholding information.
- Young children tend to focus on one aspect at a time in conversation. Simple sentence structure with a subject, a verb, and an object will be most successful. This pattern is recommended until at least age ten.

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When Parents or Guardians are Involved

- Always seek parental permission when the child is a complainant or a respondent regardless of their age.
- Witnesses who are over the age of 13 may not need parental permission but it's a good idea to follow up with an email to the parent to let them know the child was interviewed.
- When parents are present, make sure that they understand you need information from the child not the information filtered through the parent.
- If a parent does not want their child to be interviewed, consider getting the information in a written statement.

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Helpful Links

The Title IX Law: https://www.justice.gov/crt/title-ix-education-amendments-1972

https://sites.ed.gov/titleix/

https://www.cde.state.co.us/cde_english/titleix



